Financial Report
December 31, 2012

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#### Independent Auditor's Report

To the Board of Directors Humane Society of Huron Valley

We have audited the accompanying financial statements of the Humane Society of Huron Valley (the "Organization"), which comprise the balance sheet as of December 31, 2012 and 2011 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Humane Society of Huron Valley as of December 31, 2012 and 2011 and the results of its operations, functional expenses, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Plante & Morse, PLLC



# **Balance Sheet**

	D:	ecember 31, 2012	D 	ecember 31, 2011
Assets				
Current Assets				
Cash and cash equivalents	\$	541,831	\$	612,698
Receivables:		25.040		<i>(</i>   127
Accounts receivable		25,069		61,137
Contributions receivable  Capital campaign pledges receivable - Net (Note 2)		55,763 75,910		49,825 160,505
Bequests receivable		115,130		21,000
Investments (Note 3)		4,702,201		5,264,331
Prepaid expenses and other current assets		99,710		112,982
Total current assets		5,615,614		6,282,478
Restricted Cash		101,329		101,174
Investments - Net of current portion (Note 3)		-		479,462
Long-term Capital Campaign Pledges Receivable -				
Net (Note 2)		208,314		617,391
Property and Equipment - Net (Note 4)		7,248,702		7,428,700
Total assets	\$	13,173,959	<u>\$</u>	14,909,205
Total assets  Liabilities and Net Asse	<u>·</u>	13,173,959	<u>\$</u>	14,909,205
Liabilities and Net Asse	<u>·</u>	13,173,959	<u>\$</u>	14,909,205
Liabilities and Net Asse Current Liabilities	<u>·</u>	13,173,959	<u>\$</u> \$	73,178
Liabilities and Net Asse	ets		<u>-</u>	
Liabilities and Net Asse  Current Liabilities  Accounts payable	ets	127,212	<u>-</u>	73,178
Liabilities and Net Asse  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)	ets	127,212 15,508	<u>-</u>	73,178 15,508
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue	ets	127,212 15,508 44,083	<u>-</u>	73,178 15,508 21,475
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue  Accrued payroll and related liabilities	ets	127,212 15,508 44,083 203,427	<u>-</u>	73,178 15,508 21,475 181,765
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue  Accrued payroll and related liabilities  Total current liabilities	ets	127,212 15,508 44,083 203,427 390,230	<u>-</u>	73,178 15,508 21,475 181,765 291,926
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue  Accrued payroll and related liabilities  Total current liabilities  Capital Lease Payable - Net of current portion (Note 6)	ets	127,212 15,508 44,083 203,427 390,230 2,063,349	<u>-</u>	73,178 15,508 21,475 181,765 291,926 3,052,141
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue  Accrued payroll and related liabilities  Total current liabilities  Capital Lease Payable - Net of current portion (Note 6)  Total liabilities	ets	127,212 15,508 44,083 203,427 390,230 2,063,349	<u>-</u>	73,178 15,508 21,475 181,765 291,926 3,052,141
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue  Accrued payroll and related liabilities  Total current liabilities  Capital Lease Payable - Net of current portion (Note 6)  Total liabilities  Net Assets  Unrestricted:  Undesignated	ets	127,212 15,508 44,083 203,427 390,230 2,063,349 2,453,579	<u>-</u>	73,178 15,508 21,475 181,765 291,926 3,052,141 3,344,067
Liabilities and Net Asset  Current Liabilities  Accounts payable Current portion of capital lease payable (Note 6) Deferred revenue Accrued payroll and related liabilities  Total current liabilities  Capital Lease Payable - Net of current portion (Note 6)  Total liabilities  Net Assets Unrestricted: Undesignated Board-designated (Note 1)	ets	127,212 15,508 44,083 203,427 390,230 2,063,349 2,453,579 8,061,454 2,533,155	<u>-</u>	73,178 15,508 21,475 181,765 291,926 3,052,141 3,344,067 9,128,946 2,388,057
Liabilities and Net Asset  Current Liabilities  Accounts payable  Current portion of capital lease payable (Note 6)  Deferred revenue  Accrued payroll and related liabilities  Total current liabilities  Capital Lease Payable - Net of current portion (Note 6)  Total liabilities  Net Assets  Unrestricted:  Undesignated	ets	127,212 15,508 44,083 203,427 390,230 2,063,349 2,453,579	<u>-</u>	73,178 15,508 21,475 181,765 291,926 3,052,141 3,344,067
Liabilities and Net Asset  Current Liabilities  Accounts payable Current portion of capital lease payable (Note 6) Deferred revenue Accrued payroll and related liabilities  Total current liabilities  Capital Lease Payable - Net of current portion (Note 6)  Total liabilities  Net Assets Unrestricted: Undesignated Board-designated (Note 1)	ets	127,212 15,508 44,083 203,427 390,230 2,063,349 2,453,579 8,061,454 2,533,155	<u>-</u>	73,178 15,508 21,475 181,765 291,926 3,052,141 3,344,067 9,128,946 2,388,057

# Statement of Activities and Changes in Net Assets

		D	ecer	mber 31, 20	)12		December 31, 2011					
			Τe	emporarily					Temporarily			
	Uı	nrestricted	R	Restricted	_	Total		Unrestricted	Restricted	_	Total	
Revenue and Support												
Contributions	\$	1,459,391	\$	12,958	\$	1,472,349	\$	1,480,355	\$ 53,646	\$	1,534,001	
Bequests	•	316,374		112,000		428,374		473,096	21,000		494,096	
Donated facilities, supplies, and equipment		117,639		-		117,639		127,545	-		127,545	
Operations		2,020,546		-		2,020,546		1,981,347	-		1,981,347	
Retail sales		99,306		_		99,306		76,349	_		76,349	
Special event revenue		357,815		_		357,815		297,724	_		297,724	
Investment income		375,029		_		375,029		25,915	_		25,915	
Miscellaneous income		-	_	-	_	-		500		_	500	
Total revenue and support		4,746,100		124,958		4,871,058		4,462,831	74,646		4,537,477	
Net assets released from restrictions		47,322		(47,322)				2,415,651	(2,415,651)			
Total revenue, support, and net assets released												
from restrictions		4,793,422		77,636		4,871,058		6,878,482	(2,341,005)		4,537,477	
Expenses												
Program services:												
Člinic		1,873,147		-		1,873,147		1,765,753	-		1,765,753	
Shelter		1,935,555		-		1,935,555		1,745,257	-		1,745,257	
Support programs		494,453		-		494,453		448,964	-		448,964	
Cruelty/Rescue		353,066	_	-	_	353,066		294,439		_	294,439	
Total program services		4,656,221		-		4,656,221		4,254,413	-		4,254,413	
Supporting services:												
Administration		376,167		-		376,167		335,395	_		335,395	
Development		340,272		-		340,272		309,153	_		309,153	
Capital campaign		343,156	_	-		343,156		42,211			42,211	
Total expenses		5,715,816	_		_	5,715,816	_	4,941,172		_	4,941,172	
(Decrease) Increase in Net Assets		(922,394)		77,636		(844,758)		1,937,310	(2,341,005)		(403,695)	
Net Assets - Beginning of year		11,517,003	_	48,135	_	11,565,138		9,579,693	2,389,140	_	11,968,833	
Net Assets - End of year	\$	10,594,609	\$	125,771	\$	10,720,380	\$	11,517,003	\$ 48,135	\$	11,565,138	

# Statement of Functional Expenses Year Ended December 31, 2012

	Program Services								Support Services									
						Support										Capital		
		Clinic		Shelter		Programs	Cr	uelty/Rescue		Total	Ad	ministration	De	velopment		Campaign		Total
Salaries	\$	924,054	\$	952,019	\$	306,064	\$	187,336	\$	2,369,473	\$	115,338	\$	47,489	\$	25,601	\$	2,557,901
	Ψ	197,008	Ψ	269,403	Ψ	58,317	Ψ	31,905	Ψ	556,633	Ψ	27,613	Ψ	2,456	Ψ	9,777	Ψ	596,479
Employee benefits	_	177,000	_	207, 105	_	30,317	_	31,703	_	330,033	_	27,015		2, 100	_	*,,,,,	_	370,177
Total salaries and related																		
expenses		1,121,062		1,221,422		364,381		219,241		2,926,106		142,951		49,945		35,378		3,154,380
•						•		ŕ				•		,		,		
Professional fees		23,194		38,657		25,656		3,866		91,373		125,295		-		-		216,668
Animal removal, outside vet, and																		
lab		56,527		11,757		-		10,876		79,160		-		-		-		79,160
Medical and animal supplies		256,017		167,288		-		-		423,305		-		-		-		423,305
Vehicle fuel		-		-		-		12,902		12,902		-		-		-		12,902
Contract labor		8,601		-		-		-		8,601		-		1,625		-		10,226
Supplies		9,067		19,309		12,659		13,717		54,752		28,514		5,049		-		88,315
Microchips/Trap neuter return		58,972		21,801		6,015		-		86,788		-		-		-		86,788
Postage and shipping		1,530		434		111		92		2,167		1, <del>4</del> 70		563		-		4,200
Insurance		23,948		38,0 <del>4</del> 6		8,141		6,625		76,760		5,094		-		-		81,854
Repair and maintenance		23,315		30,050		4,207		9,790		67,362		1,989		-		-		69,351
Printing		1, <del>4</del> 89		8,432		947		311		11,179		-		3,201		-		14,380
Utilities		17,178		51,391		2,731		481		71,781		31,002		-		-		102,783
Telephone		3,702		6,170		864		1,572		12,308		512		-		_		12,820
Memberships and subscriptions		3,709		3,389		2,141		1,243		10,482		324		(12,772)		6,608		4,642
Publicity and advertising		67,466		67,653		17,466		16,867		169,452		_		2,259		1,170		172,881
Newsletters		6,276		6,276		1,569		1,569		15,690		_		5,230		´ <u>-</u>		20,920
Appeals		´-		´-		´-		´-		´-		_		124,624		_		124,624
Special events		_		_		_		_		_		_		57,986		_		57,986
Merchandise		23,630		_		1.685		_		25.315		_		52,755		_		78,070
Support programs		-		_		2,975		16,113		19,088		_		-		_		19,088
Training		8,840		14,210		3,545		5,836		32,431		_		1,014		_		33,445
Licenses and permits		265		- 1,210		-		128		393		12,001		3.104		_		15,498
Miscellaneous		(203)		(67)		10,220		-		9,950				-		_		9,950
Client refunds		15		13.925		-		_		13,940		_		_		_		13.940
Uncollectible accounts		19,465		-		_		_		19,465		_		25		300,000		319,490
Donated supplies and equipment				_		_		_				_		10,510		-		10,510
Credit card fees		14,200		7,273		_		_		21,473		_		24,015		_		45,488
Investment management fees		- 1,200		-,275		_		_				12,183		- 1,010		_		12,183
Capital lease		42,205		70,342		9.848		7.034		129,429		5,627		5,627		_		140,683
Land lease		12,203		70,312		2,5 fG -		7,034		127, 127		3,693		3,027		_		3,693
		82,677		- 137,797		19,292		24,803		264,569		5,512		5,512		_		275,593
Depreciation	_	02,077	_	137,777	_		_	27,003	_	207,307	_		_				_	2/3,3/3
Total functional expenses	\$	1,873,147	\$	1,935,555	\$	494,453	\$	353,066	\$	4,656,223	\$	376,167	\$	340,272	\$	343,156	\$	5,715,818

# Statement of Functional Expenses Year Ended December 31, 2011

	Program Services								Support Services									
		Clinic		Shelter		Support Programs	Cr	uelty/Rescue		Total	Ad	lministration	De	velopment		Capital Campaign		Total
Salaries	\$	862,479	\$	787,644	\$	280,394	\$	157,354	\$	2,087,871	\$	77,990	\$	78,142	\$	20,105	\$	2,264,108
Employee benefits		180,145	_	246,636		60,463		43,370		530,614		49,439		3,390		20,611		604,054
Total salaries and related																		
expenses		1,042,624		1,034,280		340,857		200,724		2,618,485		127,429		81,532		40,716		2,868,162
Professional fees		23,978		39,964		19,809		3,996		87,747		119,807		_		-		207,554
Animal removal, outside vet, and																		
lab		48,474		15,193		-		6,146		69,813		-		-		-		69,813
Medical and animal supplies		243,926		163,151		-		-		407,077		-		-		-		407,077
Vehicle fuel		-		-		-		12,283		12,283		-		-		-		12,283
Supplies		11,659		15,450		10,199		4,382		41,690		11,241		5,441		-		58,372
Microchips/Trap neuter return		59,062		15,424		8,292		-		82,778		-		-		-		82,778
Postage and shipping		1,665		387		152		36		2,240		1,706		1,496		-		5,442
Insurance		24,693		38,926		7,055		5,942		76,616		6,228		-		-		82,844
Repair and maintenance		21,763		32,161		4,503		5,758		64,185		5,146		-		-		69,331
Travel		-		-		-		-		_		359		-		-		359
Printing		1,089		9,884		1,688		258		12,919		-		2,650		-		15,569
Utilities		16,508		50,0 <del>4</del> 2		2,703		<del>4</del> 07		69,660		30,423		-		-		100,083
Telephone		5,163		8,606		1,205		1,341		16,315		897		-		-		17,212
Memberships and subscriptions		2,566		261		1,231		1,022		5,080		171		-		-		5,251
Publicity and advertising		56,750		56,750		14,187		14,187		141,874		-		305		1, <del>4</del> 95		143,674
Newsletter		7,8 <del>4</del> 1		7,841		1,960		1,960		19,602		-		6,534		-		26,136
Appeals		-		-		-		-		-		-		90,154		-		90,154
Special events		-		-		-		-		-		-		55,89 <del>4</del>		-		55,894
Merchandise		26,215		-		-		-		26,215		-		30,757		-		56,972
Support programs		-		-		1,326		-		1,326		-		-		-		1,326
Training		1, <del>4</del> 78		6,298		1,952		2,068		11,796		3,796		582		-		16,174
Licenses and permits		737		1,177		-		-		1,914		697		3,013		-		5,624
Miscellaneous		(260)		(330)		-		-		(590)		-		(524)		-		(1,114)
Client refunds		Ì182 <sup>´</sup>		13,678		-		-		13,860		-		` 52 <sup>´</sup>		-		13,912
Uncollectible accounts		13,605		-		-		-		13,605		-		50		-		13,655
Donated supplies and equipment		-		1,945		-		-		1,945		-		1,000		-		2,945
Credit card fees		19,558		6,707		-		-		26,265		-		17,611		-		43,876
Investment management fees		· <u>-</u>		-		-		-		=		11,196		-		-		11,196
Capital lease		52,612		87,686		12,276		8,769		161,343		7,015		7,015		-		175,373
Land lease		-		-		-		-		_		3,693		-		-		3,693
Depreciation	_	83,865	_	139,776	_	19,569		25,160	_	268,370		5,591		5,591				279,552
Total functional expenses	\$	1,765,753	\$	1,745,257	\$	448,964	\$	294,439	\$	4,254,413	\$	335,395	\$	309,153	\$	42,211	\$	4,941,172

# **Statement of Cash Flows**

	Year Ended				
	De	cember 31, 2012	De	ecember 31, 2011	
Cash Flows from Operating Activities		_		_	
Decrease in net assets	\$	(844,758)	\$	(403,695)	
Adjustments to reconcile decrease in net assets to net cash					
provided by (used in) operating activities:					
Depreciation		275,593		279,552	
Amortization of debt costs		18,372		18,372	
Bad debt expense (recovery)		319,490		(100)	
Net realized and unrealized (gain) loss on investments		(264,573)		71,733	
Contributions restricted for capital campaign		-		(102,500)	
Change in discount on pledges		(1,828)		9,412	
Contributions restricted for future operations - Bequests		(112,000)		(21,000)	
Changes in operating assets and liabilities which provided (used) cash:					
Accounts receivable		36,068		(8,617)	
Contributions receivable		(25,428)		(30,960)	
Accrued interest		-		40,270	
Bequest receivable		17,870		2,330,000	
Prepaid expenses and other current assets		(3,384)		(3,059)	
Accounts payable		54,034		21,215	
Deferred revenue		22,608		_	
Accrued payroll and related liabilities		21,662		12,459	
Net cash (used in) provided by operating activities		(486,274)		2,213,082	
Cash Flows from Investing Activities					
Change in restricted cash		(155)		(315)	
Purchase of property and equipment		(95,595)		(51,717)	
Purchases of investments		(403,308)		(4,883,300)	
Proceeds from sales and maturities of investments		1,709,473		3,316,681	
Net cash provided by (used in) investing				/. /.a /=	
activities		1,210,415		(1,618,651)	
Cash Flows from Financing Activities		105 500		420.040	
Proceeds from capital campaign contribution		195,500 (990,508)		428,849 (940,508)	
Principal payments on capital lease		(795,008)		<u> </u>	
Net cash used in financing activities		(773,008)		(511,659)	
Net (Decrease) Increase in Cash and Cash Equivalents		(70,867)		82,772	
Cash and Cash Equivalents - Beginning of year		612,698		529,926	
Cash and Cash Equivalents - End of year	\$	541,831	\$	612,698	
Supplemental Disclosure of Cash Flow Information -	_				
Interest paid on capital lease	<u>\$</u>	122,313	\$	157,000	

## Notes to Financial Statements December 31, 2012 and 2011

#### Note I - Nature of Activities and Significant Accounting Policies

**Nature of Organization** - The Humane Society of Huron Valley (the "Organization") is a not-for-profit corporation that operates an animal shelter, a veterinary clinic, emergency animal rescue services, a cruelty investigation division, and a support programs division. The Organization was incorporated in 1896 and primarily serves the Washtenaw County area.

Significant accounting policies are as follows:

**Cash Equivalents** - The Organization considers all highly liquid investments purchased with an original maturity of less than three months to be cash equivalents except for temporary investment funds considered part of the investment portfolio. The balances in the Organization's deposit accounts may exceed FDIC insurance coverage amounts for those accounts.

**Accounts Receivable** - Accounts receivable are stated at invoice amounts. An allowance for doubtful accounts is established based on a specific assessment of all invoices that remain unpaid following normal payment periods. All amounts deemed to be uncollectible are charged against the allowance for doubtful accounts in the period that determination is made. All amounts are considered fully collectible at December 31, 2012 and 2011.

**Contributions Receivable** - The Organization's contributions receivable are comprised primarily of amounts committed from various donors for use in the Organization's activities. Contributions receivable at December 31, 2012 are expected to be collected within one year. All amounts deemed to be uncollectible are charged against the allowance for doubtful accounts in the period that determination is made. All amounts are considered fully collectible at December 31, 2012 and 2011.

Capital Campaign Pledges Receivable - The Organization's capital campaign pledges receivable are comprised primarily of amounts committed from various donors for use in the construction of the Organization's new facility which was completed in 2009. Capital campaign pledges are recorded at the present value of their estimated future cash flows. Amortization of the discounts is included in contribution revenue. An allowance for uncollectible contributions is provided when evidence indicates amounts promised by donors may not be collectible. As of December 31, 2012 and 2011, an allowance of \$449,900 and \$149,900, respectively, has been recorded against these receivables.

**Bequest Receivable** - Bequest receivable consists of wills and estates for which the will was validated by probate court. Payment on this receivable is expected in the next year. The bequest receivable is deemed fully collectible as of December 31, 2012 and 2011.

**Investments** - Investments in debt and equity securities are recorded at fair value based on quoted market prices and other inputs as described in Note 7.

## Notes to Financial Statements December 31, 2012 and 2011

# Note I - Nature of Activities and Significant Accounting Policies (Continued)

**Restricted Cash** - Restricted cash consists of amounts contractually restricted for the development and maintenance of a site buffer as required by the land lease.

**Property and Equipment** - Property and equipment are recorded at cost when purchased or at fair value at the date of donation and are being depreciated on a straight-line basis over their estimated useful lives, ranging from 5 to 30 years. Costs of maintenance and repairs are charged to expense when incurred.

The Organization reports gifts of property and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of property and equipment with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire property and equipment are reported as restricted support. Absent explicit donor stipulations about how long the property and equipment must be maintained, the Organization reports expirations of donor restrictions over time based on an estimate of the useful lives of the donated or acquired property and equipment.

**Revenue and Support Recognition** - Revenue from clinic and shelter operations, including a county contract, is recognized as earned.

Contributions are recognized upon the receipt of the gift or a written unconditional promise to give. Contributions that include donor restrictions that limit the use of the gift are recorded as restricted support. When the donor restrictions are fulfilled, temporarily restricted gifts are reclassified as unrestricted activities. For financial statement presentation purposes, management has elected to report temporarily restricted gifts, whose requirements were fulfilled in the same period that the gift was received, as unrestricted activities.

The Organization raises additional money with direct fundraising events or as a participant at community activities. Special events revenue and revenue from merchandise sales is recorded when earned.

**Donated Services** - The Organization receives donations of various services. In accordance with generally accepted accounting principles, these services are recorded in the statement of activities and changes in net assets when they meet certain criteria.

A substantial number of volunteers have donated significant amounts of their time to the Organization's programs and services, which do not meet the requirements to be recorded. Volunteer hours totaled 62,993 and 57,142 during 2012 and 2011, respectively.

### Notes to Financial Statements December 31, 2012 and 2011

# Note I - Nature of Activities and Significant Accounting Policies (Continued)

**Classification of Net Assets** - Net assets of the Organization are classified as unrestricted, temporarily restricted, or permanently restricted depending on the presence and characteristics of donor-imposed restrictions limiting the Organization's ability to use or dispose of contributed assets or the economic benefits embodied in those assets.

Donor-imposed restrictions that expire with the passage of time or can be removed by meeting certain requirements result in temporarily restricted net assets. Permanently restricted net assets result from donor-imposed restrictions that limit the use of net assets in perpetuity. There were no permanently restricted net assets as of December 31, 2012 and 2011. Earnings, gains, and losses on temporarily restricted net assets are classified as unrestricted unless specifically restricted by the donor or by applicable state law.

**Board-designated Net Assets** - Board-designated net assets are unrestricted net assets designated by the board for facility building repairs and maintenance and repayment of Capital Improvement Bonds (see Note 6). These designations are based on board actions, which can be altered or revoked at a future time by the board. Board-designated net assets were \$2,533,155 and \$2,388,057 at December 31, 2012 and 2011, respectively.

Community Foundation - Certain funds donated by outside donors for the benefit of the Organization are held and managed by the Ann Arbor Area Community Foundation (AAACF). AAACF maintains variance power which, as a result, requires that the assets it holds not be recorded as assets of the Organization. The fair market value of these funds was \$3,848,552 and \$3,424,411 at December 31, 2012 and 2011, respectively. These funds are not reflected in the financial statements. Earnings, net of AAACF fees, are available for distribution to the Organization at the discretion of AAACF and therefore are not reflected as revenue in the financial statements until received by the Organization. Annual distributions from these funds have been shown as contribution revenue in the statement of activities and changes in net assets. These distributions were \$118,321 and \$8,003 for the years ended December 31, 2012 and 2011, respectively.

**Functional Allocation of Expenses** - The costs of providing program and support services have been reported on a functional basis in the statement of activities and changes in net assets. Indirect costs have been allocated between the various programs and support services based on estimates, as determined by management. Although the methods of allocation used are considered reasonable, other methods could be used that would produce different amounts.

## Notes to Financial Statements December 31, 2012 and 2011

# Note I - Nature of Activities and Significant Accounting Policies (Continued)

**Risks and Uncertainties** - The Organization invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the balance sheet.

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Federal Income Taxes - The Organization is exempt from income tax under provisions of Internal Revenue Code Section 501(c)(3). The Internal Revenue Service has classified the Organization as an organization that is not a private foundation. Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Organization and recognize a tax liability if the Organization has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS or other applicable taxing authorities. Management has analyzed the tax positions taken by the Organization and has concluded that as of December 31, 2012 and 2011, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the financial statements. The Organization is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. Management believes it is no longer subject to income tax examinations for years prior to 2009.

**Fair Value Disclosures** - The estimated fair value amounts have been determined by the Organization using available market information and appropriate valuation methodologies. These estimates are subjective in nature and involve uncertainties and matters of considerable judgment. Accordingly, the estimates presented herein are not necessarily indicative of the amounts the Organization could realize in a current market exchange. The use of different assumptions, judgments, and/or estimation methodologies may have a material effect on the estimated fair value amounts.

**Subsequent Events** - The financial statements and related disclosures include evaluation of events up through and including May 20, 2013, which is the date the financial statements were available to be issued.

**Reclassification** - Certain reclassifications were made to amounts in the 2011 financial statements to conform to the classifications used in 2012. These reclassifications had no effect on the reported net assets, changes in net assets, or cash flows for the year ended December 31, 2011.

## Notes to Financial Statements December 31, 2012 and 2011

#### **Note 2 - Capital Campaign Pledges Receivable**

Starting in 2006, the Organization began soliciting funds for a capital campaign to construct a new facility. Pledge commitments extend through 2015. Capital campaign pledges receivable as of December 31, 2012 and 2011 are as follows:

	2012			2011
Pledges before unamortized discount Less unamortized discount and allowance for	\$	783,459	\$	978,959
uncollectible pledges		(499,235)		(201,063)
Net pledges receivable	<u>\$</u>	284,224	<u>\$</u>	777,896
Amounts due in:				
Less than one year	\$	196,068	\$	361,568
One to five years		587,391		617,391
Total	\$	783,459	\$	978,959

#### **Note 3 - Investments**

Investments consist of the following at December 31:

		2012		2011
Bank trust fund:		_		_
Cash equivalents	\$	994,878	\$	1,587,763
Equity securities (Note 7)		1,107,331		973,675
Debt securities (Note 7)		1,950,172		1,589,249
Mutual funds (Note 7)		409,321		1,083,470
Total bank trust fund		4,461,702		5,234,157
Certificates of deposit	_	240,499		509,636
Total investments		4,702,201		5,743,793
Short-term portion	_	(4,702,201)	_	(5,264,331)
Long-term portion	\$		\$	479,462

## Notes to Financial Statements December 31, 2012 and 2011

#### Note 3 - Investments (Continued)

Long-term investments consist of certificates of deposit that mature in more than one year from the balance sheet date.

Investment income consists of the following at December 31:

		2012	2011
Interest and dividends Realized and unrealized gains (losses)	\$	110,456 264,573	\$ 97,648 (71,733)
Total	<del></del>	375,029	\$ 25,915

#### **Note 4 - Property and Equipment**

The cost of property and equipment is summarized as follows:

	2012			2011
Buildings and improvements	\$	7,864,475	\$	7,817,007
Equipment		214,069		176,127
Vehicles		93,788		83,603
Computer software		18,277		18,277
Total cost		8,190,609		8,095,014
Accumulated depreciation		(941,907)		(666,314)
Net carrying amount	\$	7,248,702	<u>\$</u>	7,428,700

Depreciation expense was \$275,593 and \$279,552 at December 31, 2012 and 2011, respectively.

The Organization owns approximately six acres of land on which part of the operating facility is located. The land was contributed to the Organization in 1951. The land is permanently restricted by deed for use only as an animal shelter and any other use of the land may result in reversion of ownership to the former owner of the land. There is no value assigned to the land in these financial statements.

In 2008, the Organization entered into a 65-year land lease with the Regents of the University of Michigan for an additional 4.82 acres of vacant land on which to construct the new facility. The lease rent is \$8,000 annually for the first 30 years and \$1 annually for the remainder of the lease for a total rent expense of \$240,036. The Organization subsequently subleased this land to the County of Washtenaw (see Note 6).

## Notes to Financial Statements December 31, 2012 and 2011

2012

#### **Note 4 - Property and Equipment (Continued)**

During 2009, the Organization substantially completed the construction of its new building. The construction was financed with contributions and with the proceeds from tax-exempt bonds issued by Washtenaw County (the "County"), which the Organization is obligated to repay to the County (see Note 6). The cost of the new facility was approximately \$7.5 million. Accumulated amortization was \$503,661 and \$385,661 at December 31, 2012 and 2011, respectively. Amortization expense is included in depeciation expense above and on the statement of functional expenses.

#### Note 5 - Temporarily Restricted Net Assets

The Organization receives contributions whereon the donor places certain temporary restrictions on the use of the funds. In addition, bequests receivable are considered time restricted until they are collected by the Organization and available to use for operations. Below is a summary of the amounts temporarily restricted as of December 31:

	2012	2011
Time-restricted contributions Program activities	\$ 115,130 10,641	\$ 21,000 27,135
Total	\$ 125,771	\$ 48,135

#### **Note 6 - Capital Leases**

In September 2008, the County of Washtenaw, Michigan (the "County") issued \$6,500,000 of Capital Improvement Bonds, Series 2007. The bonds are dated September I, 2008 and are due in annual installments of \$825,000 to \$1,050,000 through January I, 2015, plus interest at 2.75 percent to 4.125 percent. The proceeds of the bond issue were used to construct a new 29,165 square-foot building, including equipment and furnishings, to be used by the Organization.

The County and the Organization have entered into an operating agreement dated October 1, 2008, whereby the County is subleasing from the Organization the land on which the facility is located. The County is, in turn, leasing the land and building back to the Organization for the seven-year bond repayment period. Once the County's bond issue has been fully repaid by the Organization, the County has agreed to transfer title of the new facility to the Organization. The Organization has retained title to the land. This agreement is classified as a capital lease in the Organization's financial statements.

## Notes to Financial Statements December 31, 2012 and 2011

#### **Note 6 - Capital Leases (Continued)**

In addition, the Organization leases certain equipment under capital leases, which call for monthly installments of \$1,292 through February 2015. The future minimum lease payments under these capital leases are as follows:

Years Ending December 31		_	Amount
2013 2014		\$	118,320 1,078,820
2015			1,073,841
	Total minimum lease payments		2,270,981
	Less amount representing interest	_	192,124
	Present value of net minimum lease payments	<u>\$</u>	2,078,857

#### **Note 7 - Fair Value Measurements**

Accounting standards require certain assets and liabilities be reported at fair value in the financial statements and provide a framework for establishing that fair value. The framework for determining fair value is based on a hierarchy that prioritizes the inputs and valuation techniques used to measure fair value.

The following tables present information about the Organization's assets measured at fair value on a recurring basis at December 31, 2012 and 2011 and the valuation techniques used by the Organization to determine those fair values.

Fair values determined by Level I inputs use quoted prices in active markets for identical assets that the Organization has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar assets in active markets, and other inputs such as interest rates and yield curves that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset. These Level 3 fair value measurements are based primarily on management's own estimates using pricing models, discounted cash flow methodologies, or similar techniques taking into account the characteristics of the asset.

## Notes to Financial Statements December 31, 2012 and 2011

#### Note 7 - Fair Value Measurements (Continued)

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Organization's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

The Organization's policy is to recognize transfers between levels as of the actual date of the event of change in circumstances that caused the transfer. No transfers occurred during the years ending December 31, 2012 and 2011.

#### Assets Measured at Fair Value on a Recurring Basis at December 31, 2012

	Quoted Prices in Active Markets for Identical Assets		i	Other Observable Inputs	Significant Unobservable Inputs		Balance at December 31,	
Investments	_	(Level I)	-	(Level 2)	(Level 3)		2012	
Investments: Equity securities (domestic) Debt securities (U.S. government	\$	1,107,331	\$	-	\$ -	\$	1,107,331	
agency bonds)		_		99,148	-		99,148	
Debt securities (corporate bonds)		=		1,742,712	-		1,742,712	
Debt securities (municipal bonds)		-		108,312	-		108,312	
Mutual funds (equity)		223,544		-	-		223,544	
Mutual funds (global)		92,775		-	-		92,775	
Mutual funds (balanced)	_	93,002		-			93,002	
Total investments	\$_	1,516,652	\$	1,950,172	\$ -	\$	3,466,824	

#### Assets Measured at Fair Value on a Recurring Basis at December 31, 2011

	Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at December 31, 2011	
la cata antes	_	(2070) 1)	(2010, 2)	(2010)	_	
Investments:	ф	072 / 75	ф	¢	ф	072 / 75
Equity securities (domestic)	\$	973,675	<b>&gt;</b> -	\$ -	\$	973,675
Debt securities (U.S. government			100 100			100 100
agency bonds)		=	100,199	-		100,199
Debt securities (corporate bonds)		-	1,283,434	-		1,283,434
Debt securities (municipal bonds)		-	205,616	-		205,616
Mutual funds (fixed income)		434,378	-	-		434,378
Mutual funds (equity)		372,976	_	-		372,976
Mutual funds (global)		140,101	-	-		140,101
Mutual funds (balanced)	_	136,015	-	-		136,015
Total investments	\$	2,057,145	\$ 1,589,249	\$ -	\$	3,646,394

## Notes to Financial Statements December 31, 2012 and 2011

#### Note 7 - Fair Value Measurements (Continued)

The fair values of U.S. government agency bonds, corporate bonds, and municipal bonds are valued using quoted market prices and other market data for the same or comparable instruments and transactions in establishing the prices, discounted cash flow models, and other pricing models. These models are primarily industry-standard models that consider various assumptions, including time value and yield curve as well as other relevant economic measures.